

1. Policy Statement

- 1.1. Modern slavery is a crime and a violation of fundamental human rights. It takes various forms, such as slavery, servitude, forced and compulsory labour and human trafficking, all of which have in common the deprivation of a person's liberty by another in order to exploit them for personal or commercial gain. We have a zero-tolerance approach to modern slavery and we are committed to acting ethically and with integrity in all our business dealings and relationships and to implementing and enforcing effective systems and controls which seek to ensure modern slavery is not taking place anywhere in our own business or in any of our supply chains, in line with international standards including the United Nations Guiding Principles on Business and Human Rights and the Organisation for Economic Co-operation and Development Due Diligence Guidance for Responsible Business Conduct and the International Labour Organisation's Labour Standards.
- 1.2. We are also committed to ensuring there is transparency in our own business and in our approach to tackling modern slavery throughout our supply chains, consistent with our disclosure obligations under the Modern Slavery Act 2015. We expect the same high standards from all of our contractors, suppliers and other business partners, and as part of our contracting processes, we include specific prohibitions in commercial contracts against the use of forced, compulsory or trafficked labour, or anyone held in slavery or servitude, whether adults or children, and we expect that our suppliers will hold their own suppliers to the same high standards. Helical plc (the "Group") maintains a Supplier Code of Conduct which sets out expectations, applicable to our suppliers, including those relating to modern slavery/human trafficking. The Group also maintains a Human Rights Policy which confirms that we will not tolerate human rights violations of any kind and specifically states that we are opposed to all forms of forced labour, including slave labour and any form of human trafficking, and are committed to prohibiting the use of such labour. This policy is also aligned with our Employment Policy which reflects the Group's commitment to complying with all applicable employment laws and regulations, including those related to forced labour.
- 1.3. This policy applies to all persons working for us or on our behalf in any capacity, including employees at all levels, directors, officers, agency workers, seconded workers, volunteers, interns, agents, contractors, external consultants, third-party representatives and business partners.
- 1.4. This policy does not form part of any employee's contract of employment and we may amend it at any time.

2. Responsibility for the policy

- 2.1. The Board of directors has overall responsibility for ensuring this policy complies with our legal and ethical obligations, and that all those under our control comply with it. In accordance with the s.172 Companies Act 2006 duty to promote the success of the Group, the Board takes modern slavery and human trafficking into account when making decisions, and places continuous emphasis on the importance of preventing and mitigating all potential risks associated with modern slavery in the Group's supply chain.
- 2.2. The Company Secretary has primary and day-to-day responsibility for implementing this policy, monitoring its use and effectiveness, dealing with any queries regarding its contents, and auditing any internal control systems and procedures to ensure they are effective in countering modern slavery.

- 2.3. Management at all levels are responsible for ensuring those reporting to them understand and comply with this policy.
- 2.4. You are invited to comment on this policy and suggest ways in which it might be improved. Comments, suggestions and queries are encouraged and should be addressed to the Company Secretary.

3. Compliance with the policy

- 3.1. You must ensure that you read, understand and comply with this policy.
- 3.2. The prevention, detection and reporting of modern slavery in any part of our business or supply chains is the responsibility of all those working for us or under our control. You are required to avoid any activity that might lead to, or suggest, a breach of this policy.
- 3.3. If you believe or suspect that a conflict with this policy has occurred, or may occur in the future, you must notify your manager, or the Company Secretary, as soon as possible.
- 3.4. You are encouraged to raise concerns about any issue or suspicion of modern slavery in any parts of our business or supply chains of any supplier tier at the earliest possible stage.
- 3.5. If you believe or suspect a breach of this policy has occurred, or that it may occur, you must notify your manager or the Company Secretary or report it in accordance with our Whistleblowing Policy and Procedures as soon as possible.
- 3.6. If you are unsure about whether a particular act, the treatment of workers more generally, or their working conditions within any tier of our supply chains constitutes any of the various forms of modern slavery, raise it with your manager or the Company Secretary.
- 3.7. We aim to encourage openness and will support anyone who raises genuine concerns in good faith under this policy, even if they turn out to be mistaken. We are committed to ensuring that no one suffers any detrimental treatment as a result of reporting in good faith their suspicion that modern slavery of whatever form is or may be taking place in any part of our own business or in any of our supply chains. Detrimental treatment includes dismissal, disciplinary action, threats or other unfavourable treatment connected with raising a concern. If you believe that you have suffered any such treatment, you should inform the Company Secretary immediately.

4. Communication and awareness of this policy

- 4.1. Our zero-tolerance approach to modern slavery in our business and supply chains must be communicated to all suppliers, contractors, consultants and business partners at the outset of our business relationship with them (including providing them with a copy of the Supplier Code of Conduct, where appropriate) and reinforced as appropriate thereafter.

5. Breaches of this policy

- 5.1. Any employee who breaches this policy will face disciplinary action, which could result in dismissal for misconduct or gross misconduct.
- 5.2. We may terminate our relationship with other individuals and organisations working on our behalf if they breach this policy.

Last approved by the Board of Directors of Helical plc on 11 February 2026.